



INDIANA UNIVERSITY

2021 - 2022

Certificate of Recognition

This certificate is awarded to

Jaime Estes

In recognition of dedication to campus and community service,
civic engagement, and demonstrated leadership

Carl Darnell, Ph.D.

Director of Hudson & Holland Scholars Program
Assistant Dean for the School of Education
Director of Balfour Scholars Program

James C. Wimbush, Ph.D.

Vice President for Diversity, Equity, and Multicultural Affairs
Dean of The University Graduate School
Johnson Chair for Diversity and Leadership



HUDSON & HOLLAND SCHOLARS PROGRAM

DIVERSITY, EQUITY & MULTICULTURAL AFFAIRS